

Meeting location: Hotel Kormorán
Pri hrádzi 33, 931 01 Šamorín – Čilistov, Slovensko

Sunday 8th April 2018

- 15:00 – 18:00** **Optional Boat Tour and Site Visit** to the Gabčíkovo locks and presentation by Dušan Volesky of Vodohospodarska Výstavba (Sign up when registering for the Network Meeting!)
- 19:00** **Dinner at Hotel Kormorán** (Pri hrádzi 33, 931 01 Šamorín – Čilistov, Slovensko)

Day 1: Monday 9th April 2018	Time	Day 2: Tuesday 10th April 2018
Opening of the meeting <i>Hans Ruijter, NETLIPSE Dep. Chairman (The Netherlands)</i>	9:00	Opening and welcome <i>Hans Ruijter, NETLIPSE Dep. Chairman (The Netherlands)</i>
Welcome by host <i>Ministry of Transport & Construction (Slovak Republic)</i>		Room discussion: To establish and develop a positive project culture
The Danubebus <i>Gabriel Meszaros (Slovak Republic)</i>	10:00	- Trafikverket: Malärbanan <i>Eva Nordberg (Sweden)</i>
Motorway tunnel Visnove <i>Jiří Hájek (Slovak Republic)</i>		- Autobahndirektion Südbayern <i>Gilbert Peiker (Germany)</i>
Coffee break	11:00	Session leader: <i>Per-Olov Karlsson (Sweden)</i>
Introduction - Parallel Interactive Sessions Round 1		Front end phase challenges of the Croatian the Pelješac Bridge Project <i>Sven Jesenković (Croatia)</i>
1. Partnering and alliances <i>Pekka Petäjäniemi & Mauri Mäkiäho (Finland)</i>	12:00	Start of the Boat Tour – Coffee Break
2. Challenges of DBFM <i>Ferdinand Bockhoudt (The Netherlands)</i>		Project presentations and site visit during boat tour
3. Different incentive structures in tender and contract set-ups <i>Helle Lange (Denmark)</i>		- DaReM – Danube Rehabilitation Measures <i>Zuzana Šebestová (Slovak Republic)</i>
Lunch	13:00	- Public port of Bratislava <i>Gabriel Szekeres (Slovak Republic)</i>
Parallel Interactive Sessions Round 2		Lunch during boat tour
1. Partnering and alliances	14:00	Announcement next Network Meeting & end of the programme (during the boat tour) <i>Hans Ruijter, NETLIPSE Dep. Chairman (The Netherlands)</i>
2. Challenges of DBFM		Sneak preview next Network Meeting (during the boat tour)
3. Different incentive structures in tender and contract set-ups	15:00	Bus from Bratislava Port to Vienna Airport (ETA 15:00)
Plenary session: discussions and results from the interactive sessions		
Tea break	16:00	
How do we ensure that we get enough competition in an overstrained market? <i>Arjan Bieshaar (The Netherlands)</i>		
The improved IPAT (Infrastructure Project Assessment Tool) <i>Pau Lian Staal (The Netherlands)</i>	17:00	
End of the first day	18:00	
Dinner at Hotel Kormorán (Pri hrádzi 33, 931 01 Šamorín – Čilistov, Slovensko)	19:00	

NETLIPSE Network Meeting Detailed Programme Bratislava

Sunday 8th April 2018

- 15:00 – 18:00 **Optional Boat Tour and Site Visit**
Boat Tour and Site Visit to the Gabčíkovo locks and presentation by Dušan Volesky of Vodohospodarska Výstavba ([Sign up when registering for the Network Meeting!](#))
- 15:15 – 17:30 **NETLIPSE Executive Board Meeting (Board members only!)**
Location: Boat to the Gabčíkovo locks
- 19:00 **Dinner at Hotel Kormorán (Sponsored by the Ministry of Transport & Construction)**
Location: Pri hrádzi 33, 931 01 Šamorín – Čilistov, Slovensko

Monday 9th April 2018

Location: *Hotel Kormorán, Pri hrádzi 33, 931 01 Šamorín – Čilistov, Slovensko*

Parallel to the Monday programme you can sign up individually for:

Careers@Projects

How do project professionals “make” their career? During a parallel session on Monday individual project professionals can reflect on their professional career. A session will take approximately 90 minutes.

Claudia Ringhofer, Vienna University of Economics and Business (Austria)

- 08:45 Coffee and tea
- 09:00 **Opening of the meeting**
Hans Ruijter, Deputy Chairman NETLIPSE Executive Board, Rijkswaterstaat (The Netherlands)
- 09:15 **Welcome by the host: Ministry of Transport and Construction of the Slovak Republic**
Ministry of Transport and Construction (Slovak Republic)
- 09:30 **The ‘Danubebus’**
In the near future a new form of river transport called the Dunajbus will offer regular boat services on the Danube from Slovakia’s town of Šamorín to Hungary’s Rajka, on to Bratislava and Devín in Slovakia and ending in the Austrian town of Hainburg. The goal is to intensify cross-border contact and travel between people living along the Danube. The project has been green lighted by the EU operational programme Hungary-Slovakia, 2007-2013, and should boost cross-border tourism and commuting.
Gabriel Meszaros, Project Manager, Pro Danubia (Slovak Republic)

- 10:00 **Motorway tunnel Visnove**
 The Motorway project D1 (Lietavska Lúčka – Višňové – Dubná skala) consists of the construction of 13,4 km motorway in northern Slovakia. This section of motorway is part of the no. 5 transportation corridor of the Trans-European Networks (TEN). The main works to be built include 5 overpasses for an overall length of 2.5 km, as well as a twin-tube tunnel 7.5 km in length.
Jiří Hájek, Investment Director, National Motorway Company (Slovak Republic)
- 10:30 Coffee-/teabreak

Parallel interactive sessions round 1

- 11:00 **Introduction**
 There will be three parallel interactive sessions on contracting and procurement in smaller groups, hosted by Liikennevirasto, Rijkswaterstaat and Vejdirektoratet. Afterwards the session leaders will present the discussed themes and results.
Pau Lian Staal-Ong, NETLIPSE Director (The Netherlands)
- 11:15 **1. Partnering and alliances**
 The Finnish Road Administration will share their experiences in five alliance projects. During the parallel sessions, the session leaders would like to discuss the principles of alliance contracts and experiences with the Tampere Tunnel Road project.
Pekka Petäjaniemi, Director Major Projects, Liikennevirasto (Finland)
Mauri Mäkiäho, Project Manager, Liikennevirasto (Finland)
- 2. Challenges of DBFM**
 The Dutch Road Authority Rijkswaterstaat has executed several DBFM(O) projects and will discuss their experiences with these projects in an interactive session.
Ferdinand Bockhoudt, Portfoliomanager, Rijkswaterstaat (The Netherlands)
- 3. Different incentive structures in tender and contract set-ups**
 During the parallel session, the Danish Road Directorate will conduct a workshop on experiences with different incentive structures in tender and contract set-ups. The session leader would like to draw experiences from both a theoretical perspective as well as a more practical perspective. The aim of the session is to extract a (more) structured approach to which incentives to use under which circumstances.
Helle Lange, Director of Procurement, Vejdirektoratet (Denmark)
- 12:15 Lunch (meeting location)

Parallel interactive sessions round 2

- 13:30 **1. Partnering and alliances**
- 2. Challenges of DBFM**
- 3. Different incentive structures in tender and contract set-ups**

- 14:30 Plenary session: short presentations on the discussions and results from the interactive sessions

- 15:00 Teabreak
- 15:30 **How do we ensure that we get enough competition in an overstrained market?**
Schiphol is in a phase in which it will tender a number of large infrastructural projects in the market. However, the market is in an overstrained situation. How can we ensure that there is sufficient competition in the tender, so that we get a fair price for the project.
The following questions will be discussed:
1. Is there enough international competition in the tendering of infrastructural projects in your country?
 - If not, how can this be changed.
 - If so, what are the main factors to achieve this.
 2. In an overstrained market: What are the triggers for a contractor to tender for a certain project?
 3. In an overstrained market: What can a Client do to get the best contractor and a fair price?
- Arjan Bieshaar, Senior Manager Interfaces Multimodal Knot, Schiphol (The Netherlands)*
- 16:15 **The improved IPAT (Infrastructure Project Assessment Tool)**
The IPAT tool was introduced in 2010 and is being reviewed this year. One of the reasons for this review, is that there are some improvement suggestions on the tool, based on the practical experience in IPAT assessments in the past years. In addition, international management models that the IPAT is inspired on, such as ISO 9001:2015 and IPMA Project Excellence Model have recently been updated and the ISO guidance for Project Management (ISO 21500) was introduced in 2012, all providing new insights and focus areas in project and process management.
Pau Lian Staal-Ong, NETLIPSE Director (The Netherlands)
- 17:00 End of the Monday programme

Evening Programme

- 19:00 **Dinner hosted by the Ministry of Transport and Construction of the Slovak Republic**
Hotel Kormorán, Pri hrádzi 33, 931 01 Šamorín – Čilistov, Slovensko

Tuesday 10th April 2018

Location: *Hotel Kormorán, Pri hrádzi 33, 931 01 Šamorín – Čilistov, Slovensko*

08:45 Coffee and tea

09:00 **Opening and welcome**
Hans Ruijter, Deputy Chairman NETLIPSE Executive Board, Rijkswaterstaat (The Netherlands)

Room Discussion: To establish and develop a Positive Project Culture

9:10 **Trafikverket: Malärbanan**
One of Trafikverket's successful projects is the Mälaren Line Project (Mälärbanan). The Mälaren Line Project expands the railway between Tomtebodavägen and Kallhäll northwest of Stockholm from two tracks to four. This will increase the track capacity and trains will be able to run more frequently and punctually. The construction of the line started in 2012. Eva will share her experiences in establishing and developing a positive project culture.
Eva Nordberg, Project Director The Mälaren Line, Trafikverket (Sweden)

9:35 **Creating a Positive Project Culture – aim, vision or reality?**
Different and varying aspects can influence the Project Culture and through this the success of a project. On two projects as example Gilbert tries to highlight internal and external factors of success. The focus on the A99 motorway ring road project north of Munich is about project organization. On the A3 project south of Regensburg Gilbert tries to point out the importance of project communication. The A3 in the Regensburg area is not only used by nationwide traffic, but also by regional and local traffic as city bypass. Therefore the project hugely influences the regional industry and the daily life of workforce and domestic population in the Regensburg region.
Gilbert Peiker, Planning Director, Head of Department Planning 4, Autobahndirektion Südbayern (Germany)

10:00 **Room discussion**
Per-Olov Karlsson, NETLIPSE Ambassador (Sweden)

10:30 **Front End Phase Challenges of Croatian Megaproject - the Pelješac Bridge**
The Pelješac Bridge is a planned bridge in Croatia, whose construction started in 2007. The bridge aims at ensuring the territorial continuity of Croatia by connecting its mainland with the southernmost region, the Dubrovnik–Neretva County, while avoiding crossing Bosnia and Herzegovina at the Neum Corridor. By connecting the Croatian peninsula of Pelješac with the mainland, the bridge would span the part of the Adriatic Sea which separates the two near the Bay of Mali Ston and the Neretva Channel.
Sven Jesenković, Board advisor, Croatian Roads Authority (Croatia)

Boat tour

11:00 Coffee Break

- 11:30 **DaReM – Danube Rehabilitation Measures**
The Ministry of Transport and Construction is currently implementing the Fairway Rehabilitation and Maintenance Danube Master Plan, which aims at delivering pilot rehabilitation dredging works to reinstate a good navigation status in the Slovakian Danube section from the Hrušov reservoir.
Zuzana Šebestová, Project Manager, Ministry of Transport and Construction (Slovak Republic)
- 12:00 **Public Port of Bratislava**
The Port of Bratislava is a major port on the river Danube and on the Rhine-Main-Danube waterway, located in Bratislava. It is a universal inland port consisting of two parts, a cargo port and a passenger port. The former is a key facility for Slovakia's economy as the largest of three international ports in Slovakia, the others being in Komárno and Štúrovo. The port lies at the strategic intersection of the Rhine-Main-Danube Canal with the Baltic-Adriatic Corridor, part of the Trans-European Transport Networks, and it is conveniently located near two major ports: Port of Vienna and Port of Budapest.
Gabriel Szekeres, Chairman of the Board of Directors, Public Port Authority of Bratislava (Slovak Republic)
- 12:30 Lunch
- 13:30 **Announcement of the next Network Meeting location & end of the programme**
Hans Ruijter, Deputy Chairman NETLIPSE Executive Board, Rijkswaterstaat (The Netherlands)
- 13:45 **Sneak Preview next Network Meeting**
- 14:00 **End of the meeting**
Bus from Bratislava Port to Vienna Airport (ETA 15:00)