

Virtual NETLIPSE Network Meeting Final Programme

Tuesday November 10th 2020, 13:00 – 16:00 (GMT+1)

PROJECT RESILIENCE IN TIMES OF (COVID) CRISIS	
13:00 – 13:05	<p>Welcome and opening Introduction of the programme and our 'online rules of engagement'. <i>Hans Ruijter, NETLIPSE Chairman (The Netherlands)</i></p>
13:05 – 13:15	<p>Who's behind the screen? Short introductory game. <i>Pau Lian Staal-Ong, NETLIPSE Director (The Netherlands)</i></p>
	<p>Project resilience: turning around a crisis</p>
13:15 – 13:45	<p>Turning the A24 Blankenburgverbinding project around: how changing the perspective on a plethora of challenges has helped the project move forward.</p> <p>The project consists of a new 4 km A24 motorway including the Blankenburg Tunnel connecting the A20 and the A15 motorways, improving accessibility and reducing congestion in an economically significant region in the Netherlands. The project includes the construction of an immersed tunnel under the Rotterdam port waterway, a land tunnel, two busy junctions and the widening of the A20 between the A24 and the Kethelplein. The total nominal value of the project is approximately 1 billion euro and consists of the design and construction of the A24 Blankenburgverbinding, including a 20-year management and maintenance period after the new infrastructure becomes available. The project coped with several significant challenges in the last years and during the presentation H�el�ene will discuss how the project team managed to implement a new perspective. <i>H�el�ene Moors, Project Manager Rijkswaterstaat (The Netherlands)</i></p>
13:45 – 14:15	<p>Delivering Railway Projects in the UK</p> <p>Over the last 10 years the UK Government has committed to a significant programme of investment in the rail network to meet the twin challenges of growth and asset renewal. We have seen record amounts of spend and a commitment to electrification and the renewal of our intercity train fleet. In some cases, this has resulted in a total route upgrade and a new offer to passengers. To deliver the work we have had significant disruption whilst at the same time, the organisational structure of the railway has changed with Network Rail (our infrastructure operator) being nationalised. The franchising system has also changed with a much different emphasis on the commercial incentives. The final case study will look at the introduction of Tram Trains to the UK. Whilst Tram Trains have been introduced successfully across Europe, their deployment in Sheffield has really tested our institutional structures. Nonetheless, the service is successful and popular locally. It has brought whole new areas onto the Tram system. <i>Paul Fishwick, Deputy Director, Department for Transport (UK)</i></p>
14:15 – 14:30	<p>Plenary discussion on project resilience</p>
14:30 – 14:40	<p>Coffee break (but a group photo first!)</p>
14:40 – 15:40	<p>Annual Research Caf�e: Project resilience in times of the COVID crisis</p> <ul style="list-style-type: none"> ▪ 14:45 Presentation on Project resilience <i>Maximilian May, PhD student, Vienna University of Economics and Business (Austria)</i> ▪ 15:05 In five groups: discussion on how to improve project resilience (tips for each other) ▪ 15:30 Feedback group session results <i>Prof. Martina Huemann, Head of Project Management Group, Vienna University of Economics and Business (Austria)</i>

15:40 – 15:50	IPAT Assessments: recent experiences and plans for 2021 <i>Pau Lian Staal-Ong, NETLIPSE Director</i> <i>Mauri Mäkiahho, Project Director, Väylä (Finland)</i>
15:50 – 15:55	Announcement NETLIPSE Network Meeting Spring 2021
15:55 – 16:00	End of the programme