

Meeting location: Inntel Hotels Rotterdam Centre, Leuvehaven 80, 3011 EA Rotterdam

Day 1: Monday 8th May 2017		Time	Day 2: Tuesday 9th May 2017	
Opening of the meeting <i>Per-Olov Karlsson</i>		9:00	Opening of the meeting <i>Stuart Baker</i>	
Welcome and challenges of Rijkswaterstaat's ambitions <i>Jean-Luc Bequin</i>			Panel discussion	
Norra länken, a highway tunnel in the ring around Stockholm <i>Lars Lilja</i>	Workshop for Researchers <i>Martina Huemann</i>	10:00	<ul style="list-style-type: none"> <li>- Redevelopment of seven railway stations in Milan <i>Carlo De Vito</i></li> <li>- Reconstruction of the Utrecht Railway Station (area) <i>Han Berends</i></li> <li>- Delivery of the Vienna Main Railway Station project <i>Sigi Herzog</i></li> </ul>	
Coffee break			Coffee break	
Sustainable reconstruction of the A6 Motorway <i>Ingeborg Ligtenberg</i>	Research stream <i>Martina Huemann</i>	11:00	Nye Veier projects and their challenges <i>Magne Ramlo</i>	
Governance of the Room for the River Programme <i>Cor Beekman</i>		12:00	Results of the Research Stream discussion <i>Martina Huemann</i>	
Lunch		13:00	Lunch	
The last sprint: creating contractor cooperation and commitment to finish on time <i>Hoite Detmar</i>			Challenges in the Motorway D3 Svrčinovec – Skalité project <i>Luboš Ďurič</i>	
New Lock Terneuzen: a cross border project of Flanders and The Netherlands. An example of the best of both worlds?! <i>Eric Martijn</i>		14:00	Västlänken, Göteborg – ECI applications <i>Jenny Karlsson and Lillian Brunbäck</i>	
Start site visit to Markthal		15:00	Experiencing the Infrastructure Project Assessment Tool <i>Pau Lian Staal-Ong</i>	
		16:00	Announcement & end of the meeting <i>Stuart Baker</i>	
		17:00		
		18:00		
Dinner at Euromast		19:00		
		20:00		

## Detailed programme

### Sunday 7th May 2017

- 15:30 - 18:00 **NETLIPSE Executive Board Meeting (Board members only!)**  
*Location: Hotel New York Board Room, Koninginnenhoofd 1, 3072 AD Rotterdam*
- 19:00 **Dinner at Hotel New York, Koninginnenhoofd 1, 3072 AD Rotterdam**  
*(Optional for all, dinner is at your own cost)*

### Monday 8th May 2017

Location: Intel Hotels Rotterdam Centre, Leuvehaven 80, 3011 EA Rotterdam

- 08:45 **Coffee and tea**
- 09:00 **Opening of the meeting**  
 Per-Olov Karlsson, Chairman NETLIPSE Board, Trafikverket (Sweden)
- 09:15 **Welcome and challenges of realising Rijkswaterstaat's ambitions in waterways and roads in The Netherlands**  
 Jean-Luc Beguin, Director GPO Rijkswaterstaat (The Netherlands)

	Project Clienting and Management	Research stream
Location:	Main room	Room to be announced
09:45	<b>Norra länken, a highway tunnel in the ring road around Stockholm - challenges and experiences</b> <i>Norra länken (the Nothern Link) is a motorway project in Stockholm, Sweden, and is one of northern Europe's largest road tunnel projects. Norra länken. is 5km long, 4 of which are in tunnels.</i> Lars Lilja, Norra länken Project Director, Trafikverket (Sweden)	<b>Research Workshop</b> <i>Objectives:</i> <ul style="list-style-type: none"> <li>- <i>Introducing and providing an overview of current research topics on managing large infrastructure and transportation projects.</i></li> <li>- <i>Discussing the formation of a research network on managing large infrastructure and transportation projects jointly to NETLIPSE</i></li> <li>- <i>Creating the potential for cooperation</i></li> </ul> Moderator: Martina Huemann, WU Vienna and member NETLIPSE Board
10:30	<b>Coffee break</b>	

11:00	<p><b>Sustainable reconstruction of the A6 Motorway</b>  <i>Rijkswaterstaat procured works and services to widen the A6 motorway, aiming for the motorway to be energy neutral after construction. RWS developed instruments to calculate the CO2 emissions of the project, then selected a tender using a combination of price and quality according to the EMAS (economically most advantageous submission). With this project they won the Procura+ “Tender Procedure of the Year” award in 2016.</i>  <b>Ingeborg Ligtenberg, Project Manager A6 Motorway (the Netherlands)</b></p>	<p><b>Workshop continued</b>  <i>Brief presentations on current research by:</i>  <ul style="list-style-type: none"> <li>- Björn Andersen, NTNU (Norway)</li> <li>- Marian Bosch and Marcel Hertogh, TU Delft (The Netherlands)</li> <li>- Ivana Burcar Dunović, University of Zagreb Faculty of Civil Engineering (Croatia)</li> <li>- Martina Huemann, WU Vienna, Project Management Group (Austria)</li> <li>- Jennifer White, Imperial College London (UK)</li> </ul> </p>
11:45	<p><b>Lessons learned Governance at the Room for the River Programme</b>  <i>The goal of the Dutch Room for the River Programme is to give the river more room to be able to manage higher water levels. At more than 30 locations, measures have been taken to give the river space to flood safely. In addition, the measures are designed in such a way that they improve the quality of the immediate surroundings. The Room for the River programme was recently delivered.</i>  <b>Cor Beekmans, Head of the Liaison and Knowledge Management Department Room for the River, Rijkswaterstaat (The Netherlands)</b></p>	
12:30	<p><b>Lunch</b>  <i>Virtual tour North South Metro line Amsterdam  Dubocalc tool presentation</i></p>	
13:30	<p><b>The last sprint: creating contractor cooperation and commitment to finish on time</b>  <i>In order to guarantee the delivery date of the North South Metro Line project in Amsterdam, the two client and three contractor organisations signed a strategic agreement that helps guarantee on time completion in 2018. How is the contract working up until now?</i>  <b>Hoite Detmar, Project Director North/South Metro Line Amsterdam (The Netherlands)</b></p>	

14:15

**New Lock Terneuzen: a cross border project of Flanders and The Netherlands. An example of the best of both worlds?!**

*In February 2015, the Flemish Ministry of Mobility and Public Works and the Dutch Ministry of Infrastructure and the Environment signed a Treaty to build the New Lock Terneuzen. The lock will improve the access to the ports of Ghent and Terneuzen and contribute significantly to a better passage of inland vessels between Rotterdam and Paris. Total investment cost is c. € 1 billion (including 30 years of maintenance) to be covered by The Netherlands and - predominantly - Flanders. Works are expected to start in September 2017 and first ships will pass through the New Lock in 2022. Cooperation within the mixed Flemish -Dutch teams is an inspiring theme to share.*

**Eric C.L. Marteyjn, Project Director New Lock Terneuzen, Flemish-Dutch Scheldt Commission (VNSC)**

**Start site visit to Markthal [Market Hall]**

15:30	Departure from the Inntel Hotel reception area
16:00	Guided site tour in two groups
18:00	Start boat trip on the Maas river

19:00

**Dinner hosted by Rijkswaterstaat at restaurant Euromast**

*Address: Parkhaven 20, 3016 GM Rotterdam*

Tuesday 9th May 2017

**Location:** Intel Hotel Rotterdam Centre, Leuvehaven 80, 3011 EA Rotterdam

08:45 **Coffee and tea**

09:00 **Opening and welcome**  
Stuart Baker, Chairman NETLIPSE Executive Board, Department for Transport

### Panel discussion

9:15 **Challenges in the redevelopment of the seven railway stations in downtown Milan.**

Carlo De Vito, Director, FS Sistemi Urbani (Italy)

9:35 **Reconstruction of the Utrecht Railway Station (area)**

Han Berends, Project Manager OV-Terminal Utrecht, ProRail (The Netherlands)

9:55 **Behind the Scenes - delivering the Vienna Main Station Project in time - in quality - in costs**

*An overview of the processes and concepts used by the ÖBB-Infrastruktur AG in delivering complex Infrastructure Projects will be given. The most important issues will be illustrated by specific examples used in the planning and construction phase of the Vienna Main Station.*

Sigi Herzog, Project Coordinator Hauptbahnhof Wien, ÖBB (Austria)

10:15 **Panel discussion on best practices in Railway Station development**

10:45 **Coffee break**

11:15 **Nye Veier projects and their challenges**

*Nye Veier is responsible for the planning, building and maintaining of app. 500 km highway during the next 20 years. Nye Veier was established with the purpose to reform the Norwegian road-building sector and are 100% owned by the Norwegian Ministry of Transport and Communication. Challenging goals are defined both in building faster and more efficient (with lower cost and higher social economic benefit). This, with respect to high level HSE and social reasonability. We have developed a execution model which includes for example early contractor involvement, new types of tender possesses (best value procurement), One of our main challenging goals are due to CO2 reduction and to build a final product which is robust/sturdy to meet the demands and needs of a future transport system.*

Magne Ramlo, Project Director, Nye Veier (Norway)

12:00 **Feedback from the Research Stream Discussion**

Martina Huemann, NETLIPSE Research Ambassador, Professor WU Wien (Austria)

12:15 **Lunch**

- 13:15      **Challenges in the Motorway D3 Svrčinovec – Skalité project**  
*The project, once the subject of an IPAT assessment, has moved forward towards the next construction stage. The project should be put into operation this year. What were the most important risks that were encountered and how were they dealt with?*  
Ľuboš Ďurič, Director Road and Inland Waterway Infrastructure Projects, Department Ministry of Transport Slovak Republic (Slovak Republic)
- 14:00      **Västlänken, Göteborg – ECI applications**  
*The West Link, also known as Västlänken, is an 8km-long commuter train connection through central Gothenburg, Sweden, 6.6km of which will be carried in a double-track railway tunnel. The project will also add three new stations at Haga, Korsvägen and Gothenburg central. Construction of West Link project is expected to begin in 2017-2018 and the line will be opened for traffic by 2026.*  
Jenny Karlsson, Project Manager and Lillian Brunbäck, Purchasing Manager, Trafikverket (Sweden)
- 14:45      **Experiencing the IPAT (Infrastructure Project Assessment Tool)**  
*In March an IPAT Assessor training took place, qualifying 15 members of the NETLIPSE network to carry out IPAT assessments in our projects. Several IPAT assessments are planned for 2017. Short overview of assessor and applicant experiences.*  
Pau Lian Staal-Ong, NETLIPSE Director
- 15:15      **Announcement of the next Network Meeting location & end of the meeting**  
Stuart Baker, Chairman NETLIPSE Board
- 15:30      **End of the meeting**